


<p style="text-align: center;"><b>London Borough of Hammersmith &amp; Fulham</b></p> <p style="text-align: center;"><b>WORMWOOD SCRUBS CHARITABLE TRUST COMMITTEE</b></p> <p style="text-align: center;"><b>13 March 2019</b></p>	
<p><b>MANAGERS REPORT</b></p>	
<p><b>Report of the Director for Transport, Highways, Leisure and Parks</b></p>	
<p><b>Open Report</b></p>	
<p><b>Classification:</b> For review and comment</p> <p><b>Key Decision:</b> No</p>	
<p><b>Wards Affected:</b> College Park and Old Oak</p>	
<p><b>Accountable Director:</b> Mahmood Siddiqi, Director for Transport, Highways, Leisure and Parks</p>	
<p><b>Report Author:</b> Mahmood Siddiqi, Director for Transport, Highways, Leisure and Parks</p>	<p><b>Contact Details:</b> E-mail: mahmood.siddiqi@lbhf.gov.uk Telephone: 020 8753 3019</p>

**1. Executive Summary and Decisions Sought**

1.1 The Committee is asked to note all matters in this report.

**2. Wormwood Scrubs Development Manager Update**

**2.1 Alternative Ecological Mitigation (AEM) Proposals**

**2.1.1 Appointment of AEM Consultant**

The response to the OJEU Advert was very good, 7 consultants were shortlisted at the Pre- Qualification Stage and 6 submitted tenders. Tenders are currently being evaluated and a recommendation will shortly be made to the Director of Transport, Highways Leisure &, Parks in consultation with the Cabinet Member for the Environment, to award the contract on a on a 40% cost 60% quality basis.

**2.1.2 Stakeholder Engagement**

Ongoing engagement with stakeholders has addressed live issues and help define and inform the AEM works.

- Volunteer projects: Several projects have taken place; 'Get Out There' volunteers from the Hammersmith Community Garden Association (HCGA) and a group managed by Idverde under their Corporate Social Responsibility (CSR) Programme have created paths and clearings to enable Forest School activities, further CSR activities are planned to continue these activities and cut the hedge adjacent the meadow, discussions with local conservationists have agreed a plan to create a more butterfly friendly glade adjacent Martin Bells Wood and a litter pick organised with the help of the Friends and Idverde resulted in 15 bags of litter removed.
- OPDC: Following public consultation of the OPDC Local Plan the Trust has been given an opportunity to make further representation. The Trusts concerns around increased access damaging or devaluing biodiversity value have only been partly addressed. The Plan will still show routes to and into the Scrubs but these routes are; indicative only, to be within Policy SP8 and P12, and will only be approved by the Trust and/or LBHF. The OPDC also recognizes that the Trust is preparing a biodiversity management plan for the Scrubs but as this is not yet a document it cannot be referred to in an official capacity.
- Friends of Wormwood Scrubs: The Friends have asked to be 'heard' by the Inspector of OPDC's Local Plan their concern is that there is still insufficient protection especially with regard tall buildings and risk of excessive access. They are encouraging the Trust to join the Friends in being heard.
- Pony Centre: An earth bund north of the access road is now in place to prevent flooding of the Pony Centre with an overflow connection to the surface water drains of the KAA site.
- London Power Networks (LPN): A lease has been agreed with LPN for the area just south of the substation adjacent Mitre Bridge. This area was of concern recently as LPN had cleared scrub and rough grassland despite it being of value for invertebrates. This lease will formalise LPN occupation of this site with; an annual rent of £3,446, responsibility of site security with LPN, mitigation works to restore habitat to the cleared areas and agreement of an ecological management plan to aim to restore and improve the biodiversity value of this area.
- Hammersmith Hospital: Comments from the Trust, on the development of the former Cyclotron building, have been forwarded to planning. Suggested mitigation included exploring tree planting opportunities, green infrastructure and improvements to walking and cycling on this boundary through the Community Infrastructure Levy (CIL) or a Section 106 Agreement (S106). This development also proposes use of the disused tennis courts at Linford Christie Stadium. This is being separately considered by a legal agreement with the Council.
- Linford Christie Stadium (LCS): A proposal from Kensington Dragons Football Club (KDFC) offers a potential solution to improve sports facilities

especially while a long-term solution is being developed. However, the proposal would; displace sports opportunities, potentially restrict the operation of the Idverde yard and fragment leasehold and management responsibilities of the site at a time when the council needs to retain control and develop the long term preferred option. In addition, the site is partly covered by a legal agreement with the Barclays Spaces for Sports Programme which requires full market value and we are still unsure what commercial offer KDFC is prepared to make. Initial discussions have been held with KDFC and colleagues in the regeneration team and a recommendation will be put forward shortly.

## 2.2 **Re-Routing Stamford Brook Sewer Legal Agreement**

Further surveys for the Stamford Brook Sewer realignment have taken place and HS2 continue to explore alternative options to re-route the sewer. They do not yet have a final solution but plan to bring the sewer onto the scrubs with as short a route (least disturbance) as possible. A legal agreement is in place to provide method statements and protect the Scrubs habitats during these works.

### **Committee to Note**

Richard Gill

## 3. **PARKS MANAGER UPDATE**

### 3.1 **General site update**

- The site team continue to work hard on the litter issue and officers are looking to implement re-siting of the some of the existing bins and retrofitting lids onto all. We are also in the process of mapping these, and benches, so we have an up to date asset list.
- Idverde recently assisted with removal of bins bags collected by a group of volunteers over a weekend; we are very grateful for their assistance.
- The two Forest School areas are now open for use and have already been used by Old Oak Primary School; the school are very pleased with the area and are now looking to train staff and parents to fully utilise it.
- In April Urbanwise (formerly H&F Urban Studies Centre) will be using the areas with other local schools.
- Officers have been working with Idverde management to look at how the staffing resource at Wormwood Scrubs can be increased and as a result the site now has a dedicated supervisor.
- Some willow coppicing outside Linford Christie Stadium has taken place; the coppiced willow is now being used by the Friends Groups in Wendell Park.

- Highways colleagues have recently been on-site as part of our agreed gulley sucking programme, all accessible gulley's on the main roadway have been cleared.
- Contact has been made with the local volunteers who are interested in Lepidoptera habitats; they have been undertaking some work in Martin Bells Wood. Officers are working with them to agree specific areas so as not to cause conflict with other site users/interest parties.
- Officers continue to work with Idverde and Parks Police over litter left after sports games; this will take time and a more formal strategy may be needed for next winter.

### 3.2 Options post March 2021

- The council is still considering its options post 2021 and will be presenting a report to the Cabinet Member in due course.
- The current specification for Wormwood Scrubs is resource deployed, in-line with all other elements of the contract. This gives some elements of flexibility.
- Once the council has made a decision on its direction of travel officers will be better placed to advise the committee. It may be that additional resource is required.

#### **Committee to Note**

Ian Ross

## 4. Community Safety

### 4.1 No incidents of concern

Parks Police Stats for ;

December	-	4 incidents / 16 patrols
January	-	6 incidents / 19 patrols
February	-	6 incidents / 12 patrols

Mike Rumble

## 5. Lease with UK Power Networks

- ### 5.1
- The terms of the lease, compound licence and Ecological Management Plan have all now been agreed. We are awaiting approval of the completion statement and for UKPN's solicitors to be in funds. We now anticipate that legal completion should occur mid-March 2019

#### **Committee to Note**

## 6. Financial Forecast 2018/19

6.1 The latest financial forecast for Wormwood Scrubs Charitable Trust (“the Trust”) for 2018/19 is summarised below and is detailed in Annexe A. Financial transactions for the financial year to date are set out in Annexe B.

Activity	Outturn 2017/18	Budget 2018/19	Forecast 2018/19	Variance	Previously Reported		
					Comments	Last Reported	Movement
Pay and Display Parking Meters	(259,674)	(281,611)	(345,428)	(63,817)	The budget was based on the average income over the last 3 years. Income is expected to be higher than 2017/18 due to the introduction of cashless parking. Actual costs April 2018 to January 2019 are £95k higher than forecasted	(328,606)	(16,823)
Hammersmith Hospital Car Park Licence	(324,619)	(336,109)	(337,229)	(1,120)	The actual income increase in Q4 (from £83,643 to £86,301) was 3% rather than the forecasted 1.84% increase.	(336,109)	(1,120)
Other income from activities for generating funds	(488,002)	(171,958)	(329,456)	(157,498)	Current forecast assumptions: £294k KAA income (£200k increase due to licence extension); £13k 2017/18 KAA portacabin; £9k from UKPN EV charging points; £7k from Filming & Events (reduced to KAA occupation); and £3k investment income.	(329,456)	0
<b>Total Income and endowments</b>	<b>(1,072,295)</b>	<b>(789,678)</b>	<b>(1,012,114)</b>	<b>(222,436)</b>		<b>(994,171)</b>	<b>(17,943)</b>
Grounds Maintenance	706,909	712,344	722,638	10,294	Actual 2018/19 inflation is 1.63% (0.11 % less than budgeted inflation). The contract price is budgeted at £699,994; £22,644 forecasted governance costs have been added to this.	720,938	1,699
Contribution to Linford Christie Stadium	32,330	32,344	32,518	174	Includes £1k of governance costs, not credited to Linford Christie Stadium accounts.	32,441	76
Other Expenditure	35,093	25,637	25,177	(460)	Forecast increased due to non routine maintenance costs expected to rise. However, commencement of works to mitigate flooding (estimated at £9,226) have been delayed until April 2019. The current forecast includes governance costs.	34,409	(9,232)
<b>Total Expenditure</b>	<b>774,332</b>	<b>770,325</b>	<b>780,332</b>	<b>10,008</b>		<b>787,788</b>	<b>(7,456)</b>
<b>Net (income)/expenditure</b>	<b>(297,964)</b>	<b>(19,354)</b>	<b>(231,781)</b>	<b>(212,428)</b>		<b>(206,382)</b>	<b>(25,399)</b>

6.2 The budget for 2018/19 was set with an anticipated surplus of £19,354 to be added to the Trust’s reserves. The forecast for 2017/18 is for a surplus of £231,781 which is £212,428 better than budget.

6.3 The Trust’s opening cash balance for 2018/19 is £5,515,243. The latest forecast anticipates this being increased to £5,747,025 and carried forward to 2019/20. This is £25,399 better than last forecasted; a £206,382 addition to reserves.

### Income

6.4 Income from pay & display and cashless parking was budgeted at 2016/17 levels; which was higher than 2017/18. However, actual year to date income is higher than expected. Income in each month April to December 2018 has exceeded the 2017/18 equivalent by at least £6,000; this exceeds a 90% increase year-to-date. January 2019 income, however, is £2,812 less than January 2018. The current forecast improves the budgeted income by £63,817(33); a £16,823 improvement compared to that reported at December 2018.

6.5 Hammersmith Hospital car park income, at £337,229, is £1,120 more than the forecast.

### Other income from activities for generating income:

- 6.6 A cautious assumption was made about the likely income from filming and events in 2018/19. This was budgeted at £55,778 assuming Kensington Aldridge Academy(KAA) occupation for six months only. However, the KAA licence renewal has a negative effect on forecasted income generated from filming and events. For example, parking of police vehicles during the Notting Hill Carnival was not possible this year, resulting in the loss of approximately £3,100 income. The forecasts, due to uncertainty, remains at 7,000 as previously reported.
- 6.7 The KAA lease extension, to July 2019, generates income of £294,3552
- 6.8 Annual rental from UKPN for occupation is £3446 and from electrical vehicle charging points is £9,000. Profit sharing, although contractual, has not been included due to uncertainty.

### **Expenditure**

- 6.9 Governance costs are currently estimated at £24,451; these include audit fees, legal fees, and Finance support costs. These costs have been apportioned to the expenditure items based on value.
- 6.10 The cost of the grounds maintenance contract is £699,994; £22,644 of governance costs are forecasted to be added to this, totalling £722,638. The Retail Price Index (RPI) indices used to calculate the contractual uplift on the grounds maintenance contract were forecast to be 1.98% during budget setting. However, the actual uplift is 1.632% for 2018/19. This has decreased the grounds maintenance forecast by 1,441; £5,813 higher than assumed during budget setting. The change of £1,699 since last reported results from increased legal costs; not grounds maintenance.
- 6.11 Contributions to Linford Christie Stadium have been capped at £31,500. The small variance and change is due to apportionment of governance costs.
- 6.12 The £25,177 forecast for other expenditure includes non-routine maintenance, estimated at £19,240, including governance costs. The main reason for the forecast decrease of £9,232 is that the commencement of works to mitigate flooding has been delayed until April 2019

### **Committee to Note**

Carmen Lomotey

## **7. Financial Budget 2019/20**

- 7.1 The proposed budget for Wormwood Scrubs Charitable Trust (“the Trust”) for 2018/19 is summarised below along with details of movements and assumptions.

Income and Expenditure						
Activity	Outturn 2015/16	Outturn 2016/17	Outturn 2017/18	Forecast 2018/19	Proposed Budget 2019/20	Forecast 2020/21
Pay and Display Parking Meters	(303,538)	(287,012)	(259,674)	(345,428)	(345,428)	(345,428)
Hammersmith Hospital Car Park Licence	(294,070)	(316,505)	(324,619)	(337,229)	(347,795)	(358,227)
Other income from activities for generating funds	(80,964)	(95,873)	(488,002)	(329,456)	(147,341)	(73,378)
<b>Total Incoming Resources from Generated Funds</b>	<b>(678,572)</b>	<b>(699,390)</b>	<b>(1,072,295)</b>	<b>(1,012,114)</b>	<b>(840,564)</b>	<b>(777,033)</b>
Grounds Maintenance	684,032	686,568	706,909	722,638	762,360	777,445
Contribution to Linford Christie Stadium	32,405	32,344	32,329	32,518	32,444	32,437
Other Expenditure	21,335	20,617	35,093	25,177	29,869	20,595
<b>Total Resources Expended</b>	<b>737,772</b>	<b>739,529</b>	<b>774,331</b>	<b>780,332</b>	<b>824,674</b>	<b>830,477</b>
<b>Net Incoming Resources</b>	<b>59,199</b>	<b>40,139</b>	<b>(297,964)</b>	<b>(231,781)</b>	<b>(15,890)</b>	<b>53,444</b>

Forecast Changes				
Activity	Adjustments	Proposed Budget 2019/20	Forecast 2020/21	Notes
Pay and Display Parking Meters	Brought forward	(281,611)	(345,428)	1
	Adjustment	(63,817)		
	Carried forward	(345,428)	(345,428)	
Hammersmith Hospital Car Park Licence	Brought forward	(336,109)	(347,795)	2
	RPI increase	(11,686)	(10,432)	
	Carried forward	(347,795)	(358,227)	
Other income from activities for generating funds	Brought forward	(171,958)	(147,341)	3
	Additional income	24,617	72,933	
	Carried forward	(147,341)	(73,378)	
Grounds Maintenance	Brought forward	699,994	740,174	4
	Inflation on contract	40,180	14,803	
	Carried forward	740,174	754,977	
	Governance cost apportioned	22,187	22,467	
	Budget	762,360	777,445	
Contribution to Linford Christie Stadium	Brought forward	31,500	31,500	5
	Carried forward	31,500	31,500	
	Governance cost apportioned	944	937	
	Budget	32,444	32,437	
Other Expenditure	Brought forward	29,000	20,000	6
	Carried forward	29,000	20,000	
	Governance cost apportioned	869	595	
	Budget	29,869	20,595	
Governance costs (Audit & Legal & Finance)	Estimated	24,000	24,000	7
	Governance cost apportioned	(24,000)	(24,000)	
	Budget	-	-	

Notes
1. Pay & Display parking income budget based on the current 2018/19 forecast. Income has improved in 2017/18 following the introduction of cashless parking. However, it is difficult to predict future income crease, e.g. price increases may cause usage to decrease.
2. Agreed inflationary increase of 3% from Q4 2018/19 to be carried forward for Q1-Q3 2018/19. Contracted increase for Q4 2019/20 based on RPI estimated at 3%. The 2020/21 RPI is also estimated at 3%.
3. The events team are exploring a number of income opportunities nothing is certain at present. Filming/Events income is assumed to be earned after the KAA lease arrangement ends in July 2019 and is budgeted at £47,340 a pro rata average of prior years for four months only due to time needed to dismantle the temporary building and re-engage customers. Income is also budgeted from KAA between April and July 2019 (£84,863); UKPN (£3,400) and EV Charging Points (£9,000); Investment income (£2,700) . The 2020/21 forecast is lower due to no KAA income.
4. 5.74% assumed based on September 2018 RPI plus an allowance for a share of governance costs apportioned here. The RPI for 2020/21 is estimated at 2% as it does not include an adjustment for lower paid staff as the 2018/19 calculation does.
5. Currently a fixed contribution. Every effort is being made to keep expenditure at a minimum. The stadium has some pressures on maintenance, including minimising legionella risks.
6. Depending on the work done by the Council, every effort is being made to plan ad hoc works and to keep expenditure at a minimum. In 2019/20 there is pressures on maintenance due to the minimisation of flood risks.
7. Legal, audit and finance support costs are apportioned to the expenditure budgets.

## Income

- 7.2 The 2019/20 budget includes £84,863 income for rent payable by KAA for the period April to July 2019. Reinstatement of Filming and Events income to levels prior to KAA occupation is expected to be phased as customers return from alternative sites. Therefore, cautious assumptions have been made about the likely income in 2019/20. Securing a large event is not assumed, but Council officers are working on possibilities as detailed elsewhere.
- 7.3 The budget also includes rental income payable by UKPN for occupation of the land which has been agreed for the next six years and rental income payable for the new electric vehicle charging points on the Scrubs. It is expected that a share of any EV charging profits will also be agreed (estimated at 5%) but volumes and prices are unknown and so income from profit sharing is not budgeted.

## Expenditure

- 7.4 Expenditure is to be planned as far as possible with priority being given to essential works. Apart from routine grounds maintenance costs are estimated, including audit fees.
- 7.5 The forecast balance sheet position for 2017/18 to 2020/21 for Wormwood Scrubs Charitable Trust ("the Trust") is summarised below.

Balance Sheet at end of Year				
	Outturn 2017/18	Forecast 2018/19	Proposed Budget 2019/20	Forecast 2020/21
Tangible Assets	5,000,001	5,000,001	5,000,001	5,000,001
Cash at bank	251,781	756,923	772,814	719,370
Creditors	(9,900)	(9,900)	(9,900)	(9,900)
Debtors	273,361			0
<b>Net Assets</b>	<b>5,515,244</b>	<b>5,747,025</b>	<b>5,762,915</b>	<b>5,709,471</b>
<b>Unrestricted Income Funds</b>	<b>5,515,244</b>	<b>5,747,025</b>	<b>5,762,915</b>	<b>5,709,471</b>
<b>Total Charity Funds</b>	<b>5,515,244</b>	<b>5,747,025</b>	<b>5,762,915</b>	<b>5,709,471</b>

- 7.6 Cash reserves have significantly increased since the end of 2017/18 and are expected to increase further by the end of 2018/19 as the outstanding cash from UKPN and additional income from KAA is received.
- 7.7 The 2019/20 budget anticipates a modest net income of £15,890. There are significant uncertainties around possible future income. Possible streams include securing a significant event and possible funding from the HS2 project.

## Committee to Approve

Carmen Lomotey

## 8. Legal Comments



- 8.1. There are no legal implications arising from this report.
- 8.2. Comments provided by Adesuwa Omoregie, Chief Solicitor, Legal Services.

**LOCAL GOVERNMENT ACT 2000**  
**LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT**

<b>No.</b>	<b>Description of Background Papers</b>	<b>Name/Ext of holder of file/copy</b>	<b>Department/ Location</b>
1.	None		

## Current Financial Forecast

WORMWOOD SCRUBS CHARITABLE TRUST  
STATEMENT OF ACCOUNTS 2018/19 - Based on Forecast

Wormwood Scrubs Charitable Trust		
Statement of Financial Activities for Year ended 31 March 2018		
Income and Expenditure	2018/19 Forecast	2017/18 Actual
	£	£
<b>Income and endowments from:</b>		
Donations and legacies		
Income from Charitable activities:		
Pay and Display Parking Meters	(345,428)	(259,674) Parking Income has grown April to December 2018 and exceeds the 2018/19 budget by £67k
Hammersmith Hospital Car Park Licence	(337,229)	(324,619) Contracted lease payments are forecasted to increase by 3% compared to 2017/18
Other trading activities	(325,772)	(485,376) Includes income from the KAA and UKPN charging points. Backdated payments for UKPN is the reason why 2017/18 income is significantly higher.
Income from Investments	(3,684)	(2,626) Forecast interest on cash balance and rental income from the park lodge.
Other Income		0
<b>Total Income and endowments</b>	<b>(1,012,114)</b>	<b>(1,072,295)</b>
<b>Expenditure on:</b>		
Raising funds		
Charitable activities:		
Contribution to Linford Christie Stadium	32,518	32,329 Contribution to Linford Christie Stadium plus proportion of governance costs.
Non Routine Maintenance of Wormwood Scrubs	19,240	3,267 Expenditure on non-routine grounds maintenance plus proportion of governance costs.
Routine Grounds Maintenance of Wormwood Scrubs	722,638	706,909 Grounds Maintenance contracted spend plus proportion of governance costs.
Other expenditure	5,937	31,826 Other expenditure plus a proportion of governance costs
<b>Total Expenditure</b>	<b>780,332</b>	<b>774,331</b>
Net gains/(losses) on investments		
<b>Net (income)/expenditure</b>	<b>(231,781)</b>	<b>(297,964)</b>
<b>Reconciliation of Funds</b>		
Total funds brought forward	(5,515,244)	(5,217,280)
<b>Total funds carried forward</b>	<b>(5,747,025)</b>	<b>(5,515,244)</b>

All income was unrestricted.

## ANNEXE B

2018/19 Transactions to date			55,042.04
Activity	Comments	Amount	
Routine Grounds Maintenance	WSCT - Fixed Ground Maintenance 2018/19		699,994.61
Non Routine Maintenance of Wormwood Scrubs	Indigo Lodge Limited T/A Drayton Fencing		180.00
Non Routine Maintenance of Wormwood Scrubs	Indigo Lodge Limited T/A Drayton Fencing		1,520.00
Non Routine Maintenance of Wormwood Scrubs	Indigo Lodge Limited T/A Drayton Fencing		1,130.00
Governance costs	Reversal Accrual HCWSCT02 - WSCT 2017/2018 Audit Fees - Creditor Accrual		-9,900.00
Governance costs	KPMG		9,900.00
Governance costs	Savills UK Ltd		1,732.50
Governance costs	Savills UK Ltd		6.10
Governance costs	Legal Fees		85.00
Governance costs	Legal Fees		42.50
Governance costs	Legal Fees		25.50
Governance costs	Legal Fees		280.50
Governance costs	Legal Fees		85.00
Governance costs	Legal Fees		229.50
Governance costs	Legal Fees		221.00
Governance costs	Legal Fees		178.50
Governance costs	Legal Fees		161.50
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income April 2018		-14,297.42
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income April 2018 Correct		-28,550.20
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income May 2018		-31,657.13
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income April 2018 reverse		14,297.42
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income June 2018		-30,479.54
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income July 2018		-29,329.29
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income August 2018		-30,264.96
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income September 2018		-28,832.58
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income October 2018		-31,373.92
Income from Investments	Park Lodge Rental Income		-273.00
Income from Investments	Park Lodge Rental Income		-273.00
Income from Investments	Park Lodge Rental Income		-273.00
Other trading activities	To be recharged		812.50
Other trading activities Accrual	Kensington Aldridge Academy Feb 2018		23,333.34
Other trading activities Accrual	Kensington Aldridge Academy March 2018		23,333.34
Other trading activities	Kensington Aldridge Academy Feb 2018		-23,333.34
Other trading activities	Kensington Aldridge Academy March 2018		-23,333.34
Other trading activities	Kensington Aldridge Academy April to July 2018		-119,354.82
Other trading activities	Kensington Aldridge Academy April to July 2018		119,354.82
Other trading activities	Kensington Aldridge Academy April to Aug 2018		23,333.34
Other trading activities	Kensington Aldridge Academy April to Aug 2018		23,333.34
Other trading activities	Kensington Aldridge Academy April to Aug 2018		23,333.34
Other trading activities	Kensington Aldridge Academy April to Aug 2018		-7,357.00
Other trading activities	Kensington Aldridge Academy April to Aug 2018		-189,354.84
Other trading activities	Kensington Aldridge Academy Sep to Nov 2018		-75,000.00
Other trading activities	Kensington Aldridge Academy Portakabin 2017/2018		-2,625.00
Other trading activities	Kensington Aldridge Academy Portakabin 2017/2018		-9,600.00
Other trading activities	Kensington Aldridge Academy Portakabin 2017/2018		-1,140.00
Other trading activities - Accrual	UKPN		69,420.00
Other trading activities - Accrual	UKPN		100,000.00
Other trading activities - Accrual	UKPN		3,158.83
Other trading activities	2018/19 Hospital Car Park Q1		-83,642.58
Other trading activities	2018/19 Hospital Car Park Q2		-83,642.58
Other trading activities	2018/19 Hospital Car Park Q3		-83,642.58
Non Routine Maintenance of Wormwood Scrubs	Indigo Lodge Limited T/A Drayton Fencing		5,600.00
Non Routine Maintenance of Wormwood Scrubs	Indigo Lodge Limited T/A Drayton Fencing		1,757.00
Non Routine Maintenance - Asbestos removal	Bell Decorating & Building Ltd		1,350.00
Governance Costs	Legal Fees		824.50
Non Routine Maintenance of Wormwood Scrubs	Indigo Lodge Limited T/A Drayton Fencing		1,380.00
Governance Costs	Legal Fees		312.50
Income from Investments	Park Lodge Rental Income		-273.00
Governance Costs	Legal Fees		68.00
Other trading activities	Kensington Aldridge Academy December 2018		-25,000.00
Other trading activities	Kensington Aldridge Academy January 2019		-25,000.00
Other trading activities	2018/19 Hospital Car Park Q4		-86,301.37
Governance Costs	Legal Fees		238.00
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income December 2018		-23,961.62
Pay & Display Parking Meters and pay by phone	Wormwood Scrubs Income November 2018		-29,842.33
Contribution to Linford Christie Stadium	WSCT Contributions to LCS		31,500.00
Governance Costs	Legal Fees		438.00